## Hargreaves Lansdown plc

Unaudited interim results for the 6 months ended 31 December 2016





















## **Forward-looking statements**

These presentation slides contain forward-looking statements and forecasts with respect to the financial condition and the results of Hargreaves Lansdown plc.

These statements are forecasts involving risk and uncertainty because they relate to events and depend upon circumstances that may occur in the future.

There are a number of factors that could cause actual results or developments to differ materially from those expressed or implied by these forward-looking statements and forecasts. Nothing in this presentation should be construed as a profit forecast.

Nothing in this presentation should be seen as a promotion or solicitation to buy Hargreaves Lansdown plc shares. It should be remembered that the value of shares can fall as well as rise and therefore you could get back less than you invested.



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Highlights and Financial Results Christopher Hill, Deputy CEO

Comment and Strategy update Ian Gorham, CEO

**Appendices** 



# **Christopher Hill, Deputy CEO**

**Highlights** 

**Financial results** 



## H1 2017 highlights

### **GROWTH IN ASSETS AND CLIENTS**

Record AUA of £70.0bn

- £2.34bn of assets gathered (H1 2016: £2.77bn or £2.51bn excl acquisitions)
- o 876,000 active clients, 40,000 net new clients (H1 2016: 47,000; 40,400 excl acquisitions)
- FTSE All-share up 10.2% vs. H1 2016 -3.5%
- Ongoing strong client and asset retention rates (94.7% & 93.5% respectively)

#### STRONG PROFITABILITY

- O Net-revenue up 16% to £184.8m
- Pre-tax profits up 21%, diluted EPS up 22%
- Stable margins
- Operating costs up 7% with continued disciplined investment in strategic initiatives

AUA

+13.5%

(£70.0bn vs. £61.7bn FY 2016)

FTSE All-Share

+10.2%

(H1 2016: -3.5%)

Net revenue

+16.3%

(£184.8m vs. £158.8m)

**Operating profit** 

+21%

(£130.5m vs. £107.8m)



## H1 2017 financial headlines

		H1 2017	H1 2016	FY 2016	
Net revenue	+16%	£184.8m	£158.8m	£326.5m	Net revenue up 16%
Operating profit	+21%	£130.5m	£107.8m	£218.3m	
Profit before tax		C424 O	64.00.4	6240.0	21% increase in PBT
FIGHT BEIGIE LAX	+21%	£131.0m	£108.1m	£218.9m	
Effective tax rate	-0.8pts	18.8%	19.6%	19.0%	22% increase in PAT
Profit after tax	+22%	£106.4m	£86.9m	£177.3m	
EPS (diluted)	+22%	22.4p	18.3p	37.3p	Interim dividend increased to 8.6p
Dividend per share	+10%	8.6p	7.8p	34.0p	•



### Net revenue

### **HIGH QUALITY EARNINGS**

- % of recurring net revenue H1 2017: 77% (H1 2016: 80%)
- o % of assets earning recurring revenue H1 2017: 84% (H1 2016: 80%)

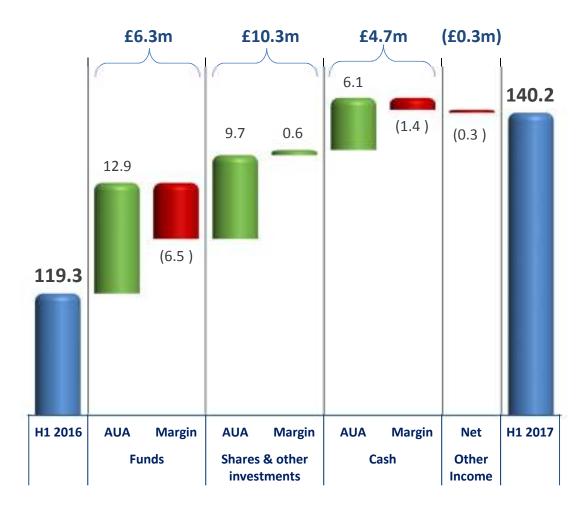
	H1 2017	H1 2016
Net recurring revenue – fees, interest, renewal income	£141.9m	£126.5m
Transactional income – incl. dealing commission, advice fees	£39.2m	£29.4m
Other income +28%	£3.7m	£2.9m
Total net revenue	£184.8m	£158.8m



## **Divisional results**

	Net revenue		Operating profit		
	H1 2017	H1 2016	H1 2017	H1 2016	
Vantage service +18%	£140.2m	£119.3m	£100.9m	£81.5m	
Discretionary & Managed +14%	£33.3m	£29.1m	£27.2m	£22.9m	
Third party & Other services +9%	£11.3m	£10.4m	£2.4m*	£3.4m	
TOTAL	£184.8m	£158.8m	£130.5m	£107.8m	

## Vantage Service – Net Revenue Bridge (£m)



- Fund volumes compensate for the planned reduction in fund margin
- Strong 1H for deal volumes due to Brexit – contributes £8.6m
- Reduction in cash margin in line with previous guidance

## **Vantage Margin – Future Drivers**

	H1 2017	FY 2016	H2 2016	H1 2016	FY 2017
Funds	42bps	44bps	43bps	45bps	41-42bps
Equities	33bps	30bps	33bps	27bps	~30bps
Cash	51bps	56bps	58bps	55bps	40-50bps
Vantage margin	41bps	42bps	43bps	42bps	

- Expect ~41-42bps on funds post sunset clause
- Equities margin ~30bps driven by activity
- Cash margin 40-50bps assuming no Base Rate change



## Vantage

### **RECORD SHARE DEALING VOLUMES**

KPIs		H1 2017	H1 2016	FY 2016
Net revenue	+18%	£140.2m	£119.3m	£245.8m
Ave. net revenue margin (net of loyalty bonus)	-1bps	41bps	42bps	42bps
	2.6.1.	74.00/	60.20/	67.70/
Operating profit margin (on net revenue)	+3.6pts	71.9%	68.3%	67.7%
Average cost ratio (on AUA, excl loyalty bonus)	-2bps	12bps	14bps	14bps
No. of active Vantage clients ('000)	+12%	867	775	827
Total dealing volumes	+44%	2.38m	1.65m	3.74m
Client share dealing volumes <sup>1</sup>		1.94m	1.28m	3.00m
Automated share dealing volumes <sup>2</sup>		0.43m	0.37m	0.74m
Vantage net new business inflows	-15%	£2.32bn	£2.73bn	£5.94bn
Market movement		£5.65bn	(£0.91bn)	£0.5bn
Vantage AUA at end of period	+19%	£66.7bn	£55.9bn	£58.7bn
Total Platform AUA <sup>3</sup> at end of period	+19%	£69.9bn	£58.8bn	£61.6bn



<sup>1</sup> Deals derived from a client instruction

<sup>2</sup> Deals relating to income reinvestment and regular savings

## **Vantage Net New Business**

### **NET NEW BUSINESS**



 Q2 return to growth in New Business

### **INVESTOR CONFIDENCE**



- Low investor confidence through H1
- Some pick-up post November

## **Client & Asset retention**

### **HIGH RETENTION RATES**

### **STICKY ASSETS**





### **CLIENT SATISFACTION**

**NET PROMOTER SCORESM\*** 



 Asset & client retention remain excellent at 93.5% and 94.7% respectively



## Discretionary and managed

### **HLMM FUNDS CONTINUE TO ATTRACT STRONG INFLOWS**

KPIs		H1 2017	H1 2016	FY 2016
Net revenue	+14%	£33.3m	£29.1m	£58.9m
Net recurring revenue	+2pts	96%	94%	93%
Operating profit margin (on net revenue)	+3.3pts	81.8%	78.5%	76.9%
HLMM AUA (Vantage)	+32%	£4,303m	£3,249m	£3,441m
HLMM AUA (PMS)	+19%	£3,159m	£2,644m	£2,793m
Discretionary AUM at period end*	+23%	£7.58bn	£6.17bn	£6.44bn
Net new business inflows	+36%	£433m	£319m	£624m

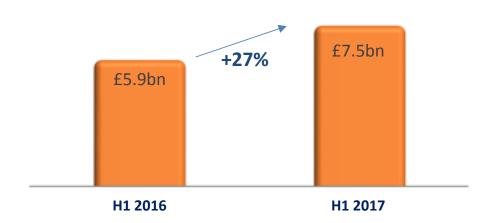
Decreased average number of advisers from 95 to 91

<sup>\*</sup> Made up of PMS (HLMM & non-HLMM (£50m)), HLMM in Vantage and HLMM held by third parties (£69m)

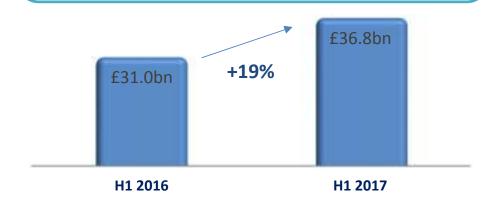


## **Funds & Fund Management**

### **HL FUNDS**



### **VANTAGE FUNDS**



- 3 New Fund launches in the 12
   months to December 2016
  - HL Strategic Assets

HL Multi-Manager Funds

- HL High Income
- HL Select UK Shares
- "HL Select UK Income Shares" in
  March 2017

## **Third Party/Other Services**

### **GROWTH IN DEVELOPING BUSINESSES**

KPIs		H1 2017	H1 2016	FY 2016
Net revenue	+9%	£11.3m	£10.4m	£21.8m
Operating profit margin on net revenue*	-12.0pts	20.9%	32.9%	29.9%
Revenue includes:				
Funds Library	+30%	£3.9m	£3.0m	£6.2m
HL Markets**	+27%	£1.9m	£1.5m	£3.2m
Third party corporate and personal pensions	-23%	£2.0m	£2.6m	£5.2m

Funds Library revenue growth driven by new solvency II services

<sup>\*\*</sup> Relates to Currency and CFDs

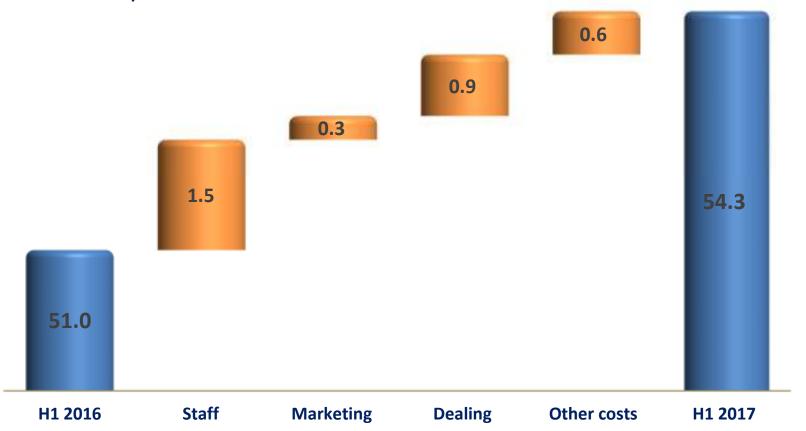


<sup>\*</sup>Includes the cost for HL Savings

# **Costs bridge**

### **7% INCREASE IN COSTS**

FSCS levy falls in the second half



# **Operating Costs**

		H1 2017	H1 2016	FY 2016
	. 50/	624 0	620.2	660.3
Staff costs	+5%	£31.9m	£30.3m	£60.2m
Marketing and distribution spend	+5%	£5.8m	£5.5m	£11.2m
Depreciation, amortisation & financial costs	+18%	£3.3m	£2.8m	£6.1m
Office running costs	-22%	£1.8m	£2.3m	£4.8m
Other costs	+18%	£11.9m	£10.1m	£20.4m
Total FSCS levy costs	-	(0.3m)	-	£5.5m
Total operating costs	+7%	£54.4m	£51.0m	£108.2m
iotal operating costs	1770	134.4111	131.0111	1100.2111
Headcount		H1 2017	H1 2016	FY 2016
No of staff at end of period	+3%	1,012	985	942
		•		
Ave. no of staff (FTE)	+0.6%	970	964	969



## **Summary and outlook**

### **FIRST HALF OF FY17**

- Strong growth in revenue, profits and EPS
- Stable margins
- Growth in assets and clients
- Confidence to invest in future opportunities
- Dividend signals confidence in outlook

### **SECOND HALF OF FY17**

- Launch of new apps, new fund, the LISA
- Tax year end and increase in ISA allowance to £20k
- Investor confidence remains key
- FSCS levy charged in H2



# Ian Gorham, CEO

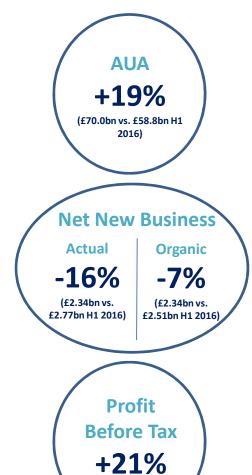
**Results comment** 

**Strategy update** 

**Other information** 



## **Results comment**



Continued growth in assets, clients and income to record levels

21% profit growth helped by strong markets (FTSE All Share +7.7% on average)



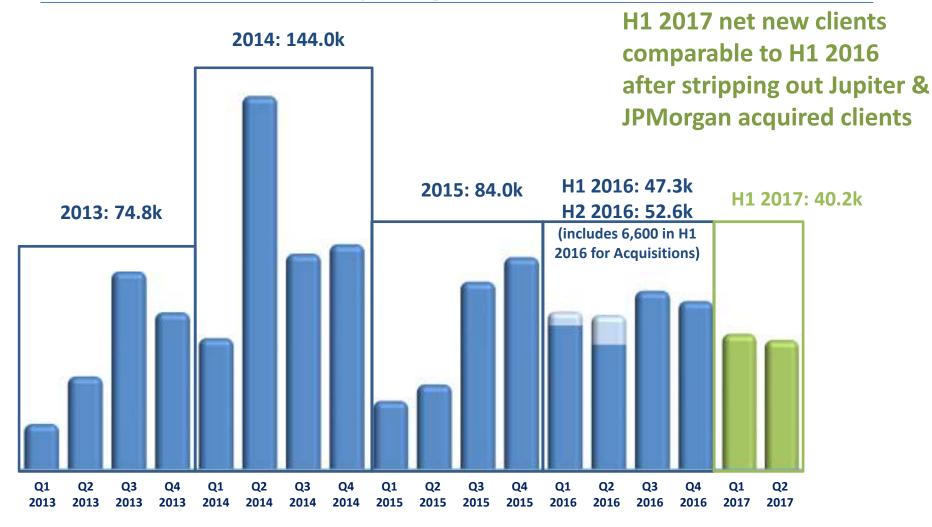
## **Growth in Account Assets**

Net New Business (Vantage)		H1 2017	H1 2016
ISA	-14%	£0.6bn	£0.7bn
SIPP	-8.3%	£1.1bn	£1.2bn
Fund and Share	-25%	£0.6bn	£0.8bn
TOTAL	-15%	£2.3bn	£2.7bn

- Transfers and pension freedoms continue to help pensions growth
- High markets + low confidence = increased cash withdrawals
- Particularly affected Fund and Share account following the EU referendum
- H1 2016 included c£264m of new business acquired from JP Morgan and Jupiter Asset Management



## Net new clients progression





# Market share and future growth



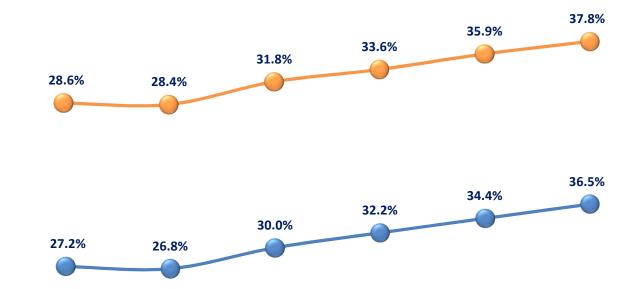
## **HL D2C** market share increased further

**Sep 2012** 

**Sep 2011** 

HL market share as per Platforum\*

Adjusted for HL shares held on the platform



**Sep 2013** 

**Sep 2014** 

**Sep 2015** 

**Sep 2016** 



## Market share of stockbroking

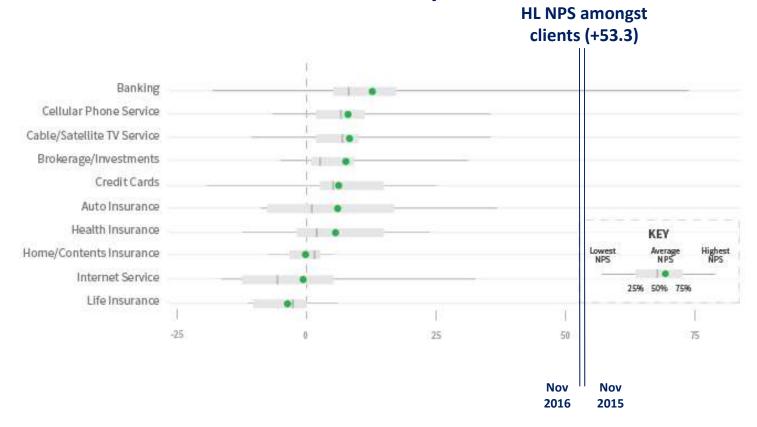
### **HL UK stockbroking volumes vs XO peer group**

35.00% 29.20% 30.00% 28.00% 24.70% 24.20% 24.10% 23.80% 25.00% 23.60% 22.70% 22.50% 21.90% 21.90% 20.00% 15.00% 10.00% 2013 Q3 2013 Q4 2014 Q1 2014 Q2 2014 Q3 2014 Q4 2015 Q1 2015 Q2 2015 Q3 2015 Q4 2016 Q1 2016 Q2 2016 Q3 2016 Q4



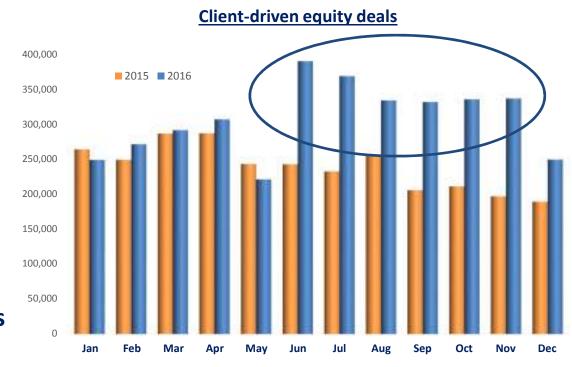
## **HL** well loved by clients

- HL sector leader (Investment & Brokerage) on Net Promoter Score<sup>sM</sup>
- NPS similar at 53.3 versus 53.7 last year\*





## **Brexit**



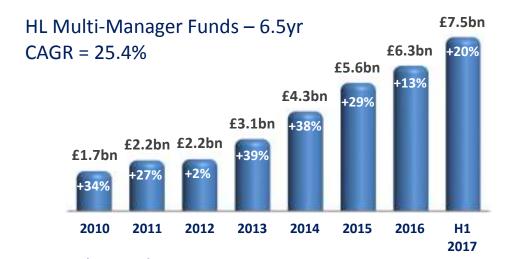
- + People still need to invest
- + Rekindled interest in markets
- + Increased equity trading
- + Lower interest on cash = equities are attractive
- Introduces uncertainty, may effect investor confidence
- Interest rates and margin

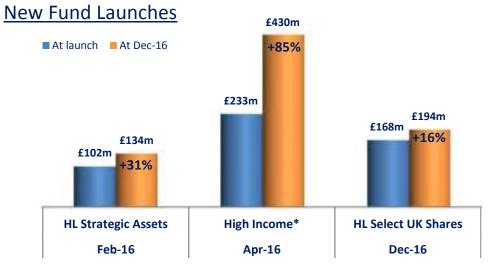


# **Strategic initiatives**



## **HL Funds & Fund Management**





HLMM Funds (£m)	Dec-16
Income & Growth	2,952
Special Situations	1,307
Balanced Managed	983
Strategic Bond	789
High Income	430
Equity & Bond	239
UK Growth	197
Asia & Emerging Markets	170
European	135
Strategic Assets	134
Multi-Manager Funds	7,337
HL Select UK Shares	194
Equity Funds	194
TOTAL	7,531

## **HL Savings**

- Digital deposit service integrated with Vantage. Will help cash savers access better rates on their savings with a range of offers provided by manageable number of banks & building societies. Supported by a Peer to Peer (P2P) offer to follow.
- UK Savings market estimated to be at least £700bn\*. 45% of HL clients say they have >£75,000 in cash savings\*. 70% say they might use HL for savings\*\*.
- New client cohort opportunity: 70% of "street surveyed" public will always default to cash as they lack investment risk appetite

### Client

- Savings at click of mouse
- See assets all in one place
- Spread across FSCS
- Range of returns
- Maximise interest return
- Minimise paperwork
- Optimise cash portfolio

### Bank

- Acquire retail money
- Reduced acquisition cost
- Reduced overheads
- Simplified IT integration to join
- Diversify funding sources



## **Progress on HL Savings**

- We have prioritised deposit service ("HL Active Savings"). P2P will follow.
- HL Savings Ltd received FCA Authorisation on 16 December 2016 for its deposit service.
- Launched proof of concept (PoC) in January 2017. Accessible only to internal (staff) clients for user feedback but successfully proves feasibility of:
  - Legal and regulatory requirements
  - Technology
  - Partner bank participation and connectivity
- BUT there is a lot of work to do. Estimate client facing not until at least October 2017.



## Why is it taking longer?

- Vantage is market leading. Client experience needs to be at least as good as
   Vantage investment experience before we launch to clients.
- Bank connectivity using SWIFT is successful but required longer build
- Underestimated client verification, client money and money laundering requirements build. Assumed would be shorter because lesser regulatory requirements. In reality as market leader we need to be gold standard.
- NOT an issue with the service or feasibility.
- HAVE added resources where appropriate.



## **Robo: Portfolio Plus**



Portfolio+ is not personal advice. If you are unsure if it is an appropriate service for you or which portfolio is suitable for your circumstances, contact us for advice. As the value of investments can fall as well as rise you should anticipate holding it for at least 5 years and not invest monies you may need before then. Tax rules can change and the benefits will depend on your circumstances.



#### Choose your goal

You can invest for income or growth and select from three pre-determined risk levels.



#### Select portfolio

Once you have chosen a portfolio you can view it online as often as you like.



#### Rest assured

Sit back and leave the rest to our experts. We will rebalance it for you twice a year.

- Now £459m assets in Portfolio +
- 123% growth in the past 12 months
- Self Directed and Advised still substantially larger



## **Corporate**

Progress but "lumpy" new business with employers and decision makers distracted by Brexit. Opportunities have picked up since.

Members*	
Schemes *	
Annual Premiums **	
AUA	

As at 31 Dec 2016	<u>As at 30</u> June 2016	% change	6 months increase in H1 2017	6 months increase in H1 2016
74,769	68,560	+9%	6,209	6,089
352	335	+5%	17	32
£254m	£244m	+4%	£10.0m	£20.9m
£2,162m	£1,765m	+22%	£397m	£188m

<sup>\*</sup>Numbers relate to schemes either live or contracted. \*\* Only includes those annual premiums already being received.



## **Digital**

Digital visits + 39% year-on-year

APPS
More than
500,000
App downloads to
date

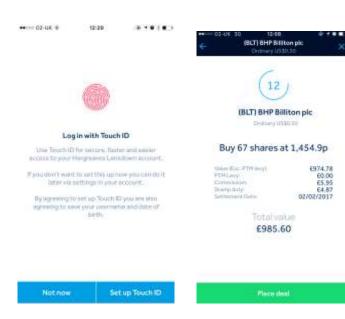
fuelling growth and offering new marketing opportunities





# Our New App – what it offers

- Fully updated design
- Fingerprint login
- Free live share prices for clients
- Enhanced trading: stop losses, limits and overseas stocks
- Top up and withdrawal functionality











# Lifetime ISA (LISA)

#### What is it?

- Targeting 18-40 year olds
- An added 25% bonus from the government
- Can be used for property deposit

#### **Opportunity**

- Conversations with TISA and HMT around simplicity
- One-off opportunity to transfer Help-to-Buy ISA into LISA during 17/18 tax year
- 45% of eligible clients surveyed said they would use
   it

#### **Implementation plan**

- Final promotional rules from the FCA due March 2017
- Stocks & Shares LISA will be ready in time for LISA launch (April 2017)

#### **HL will be ready for launch!**



# Regulation

#### FCA Asset Management Market study

- We welcome any work to improve competition, transparency and lower costs for retail investors
- FCA review recognises the benefits of Hargreaves Lansdown scale and negotiation of charge reductions on behalf of clients
- We are responding to the consultation
- We don't expect there to be a material impact on results



## Summary

- 21% Profit growth aided by higher stock markets, sustained higher levels of equity trading and new assets.
- Net asset gathering has held up well: transaction booster in last year comparative and high client asset values and low confidence can drive cash withdrawals.
- Improving picture at start of Q3 as investor confidence better.
   Competitive position remains excellent.
- Launched new apps and on track with Lifetime ISA. HL Savings progresses with focus on quality. New funds and Portfolio+ doing well.
- Well set looking towards tax year end.



# **Appendices**



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### **Market consensus**

To exclude the effect of outdated forecasts, HL maintains a 'consensus tracker' to which analysts are invited to contribute their latest forecasts. The table below represents the position based on the consensus tracker as at 31/01/16.

15 analysts have contributed to the tracker.

H1 2017	Average	Range Min	Range Max	Reported
Net revenue (£m)	177.4	171.4	182.0	184.8
Profit before tax (£m)	121.0	114.2	126.0	131.0
Diluted EPS (pence)	20.5	19.2	21.5	22.4
DPS (pence)	8.5	7.8	9.1	8.6
Vantage Net New Business (£bn)	2.4	2.1	2.9	2.3



## **Divisional net revenue**

		H1 2017	H1 2016	FY 2016
Vantage	+18%	£140.2m	£119.3m	£245.8m
Discretionary	+14%	£33.3m	£29.1m	£58.9m
Third Party & Other Services	+9%	£11.3m	£10.4m	£21.8m
Total	+16%	£184.8m	£158.8m	£326.5m
Vantage net revenue		H1 2017	H1 2016	FY 2016
Net renewal income	-	£0.0m	£5.8m	£7.7m
Platform fee	+18%	£80.5m	£68.5m	£139.4m
Management fees	+14%	£8.3m	£7.3m	£14.8m
Interest receivable	+33%	£18.5m	£13.9m	£31.2m
Stockbroking income	+51%	£28.0m	£18.6m	£43.0m
Advice and other charges*	-6%	£4.9m	£5.2m	£9.7m
Total	+18%	£140.2m	£119.3m	£245.8m
% of Group net revenue		76%	75%	75%

<sup>\*</sup> Includes the paper based valuation statement fee



### **Divisional net revenue**

Discretionary and Managed net reven	ue			
,		H1 2017	H1 2016	FY 2016
Renewal income	-	£0.0m	£0.1m	£0.2m
Ongoing advice fee	-7%	£5.4m	£5.8m	£10.7m
HL Multi Manager fund AMC	+23%	£26.3m	£21.4m	£44.1m
Advice charges	-36%	£0.9m	£1.4m	£2.9m
Other	+75%	£0.7m	£0.4m	£1.0m
Total	+14%	£33.3m	£29.1m	£58.9m
% of Group net revenue		18%	18%	18%
Third Party & Other Services net rever	nue			
Corporate pensions	-27%	£1.1m	£1.5m	£3.2m
Investments	-7%	£2.5m	£2.7m	£5.6m
Personal life & pensions	-27%	£0.8m	£1.1m	£1.9m
Other services	+35%	£6.9m	£5.1m	£11.1m
<b>Total</b> (further breakdown on next page)	+9%	£11.3m	£10.4m	£21.8m
% of Group net revenue		6%	7%	7%



# **Third Party & Other Services net revenue**

3P Corporate Pensions n	net revenue		H1 2017	H1 2016	FY 2016
Renewal income		-86%	£0.1m	£0.7m	£1.2m
Initial income	- corporate annuities	-50%	£0.1m	£0.2m	£0.3m
	- corporate pensions	-	£0.1m	£0.1m	£0.2m
Advisory fees		+60%	£0.8m	£0.5m	£1.5m
Total		-27%	£1.1m	£1.5m	£3.2m
3P Investments net reve	nue				
Renewal income		-7%	£2.5m	£2.7m	£5.5m
Initial income		<u>-</u>	-	-	£0.1m
Total		-7%	£2.5m	£2.7m	£5.6m
<b>3P Personal Pensions ne</b>	et revenue				
Renewal income		-33%	£0.2m	£0.3m	£0.5m
Initial income	- Annuities	-29%	£0.5m	£0.7m	£1.3m
	- pensions/other		£0.1m	£0.1m	£0.1m
Total		<b>-27</b> %	£0.8m	£1.1m	£1.9m
Other Services net rever	nue				
Stockbroking income		+21%	£2.3m	£1.9m	£3.8m
- Certificated		-	£0.4m	£0.4m	£0.6m
- Currency services	7	-	£0.9m	£0.9m	£2.0m
- CFD & Spreadbetti	ng HL Markets	+67%	£1.0m	£0.6m	£1.2m
Interest receivable		-	-	-	£0.0m
Funds Library income		+30%	£3.9m	£3.0m	£6.2m
Other/advice fees		+250%	£0.7m	£0.2m	£1.1m
Total		+35%	£6.9m	£5.1m	£11.1m
Total Third Party & Other Se	ervices net revenue	+9%	£11.3m	£10.4m	£21.8m



# Platform net revenue and average AUA

Renewal income (net of loyalty bonus)

Platform fee

Initial commission

Total net revenue from funds\*

Stockbroking commission

Management fees

**Total revenue from other stock** 

**Total revenue from cash** 

Other income

**Total Investment Platform margin** 

	H1 201	.7
Revenue £m	Ave Assets £bn	Margin %
0.0		
80.6		
-		
80.6	38.4	0.42%
28.0		
8.2		
36.2	21.9	0.33%
18.5	7.2	0.51%
4.9		
140.2	67.5	0.41%

FY 2016
Margin %
0.44%
0.30%
0.56%
0.42%

\*'Post RDR' income and AUA includes PMS



# Costs

		H1 2017	H1 2016	FY 2016	H2 2016
Commission payable (loyalty bonus)	-	£0.0m	£41.9m	£61.8m	£19.9m
Staff costs	+5%	£31.9m	£30.3m	£60.2m	£29.9m
Marketing and distribution spend	+5%	£5.8m	£5.5m	£11.2m	£5.7m
Depreciation, amortisation & financial costs	+18%	£3.3m	£2.8m	£6.1m	£3.3m
Office running costs	-22%	£1.8m	£2.3m	£4.8m	£2.5m
Other costs	+18%	£11.9m	£10.1m	£20.4m	£10.3m
Other operating costs	+7%	£54.7m	£51.0m	£102.7m	£51.7m
Total FSCS levy costs		(£0.3m)	-	£5.5m	£5.5m
Total other operating costs	+7%	£54.4m	£51.0m	£170.0	£57.2m
Ave. no of staff (FTE)	+0.6%	970	964	969	973
No. of staff at end of period (FTE)	+3%	1,012	985	942	942



#### **Cost ratio**



Clear and consistent focus on simplicity and on operating efficiency

Investing in client experience and convenience to make our platform even better

# Interim dividend up 10% to 8.6p

Interim ordinary dividend

Interim special dividend

Interim dividend payable 30th March 2017

Total interim dividend – March 2017

#### Total final dividend

Total ordinary dividend

Total special dividend

**Total dividend per share** 

H1 2017 Pence per share

8.60p

8.60p

£40.7m

% of PAT **FY 2016** 

Pence per share

7.8p

7.8p

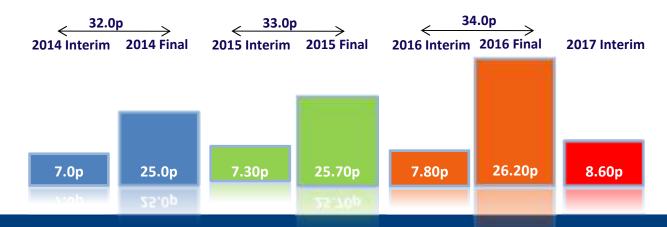
26.2p

24.10p 26% 9.90p

65%

91% 34.0p







Slide 50

# Total assets under administration

	Vantage AUA	Discr. AUM	Less MM funds in Vantage	H1 2017	H1 2016	FY 2016
	£bn	£bn	£bn	£bn	£bn	£bn
AUA at start of period	58.7	6.4	(3.4)	61.7	55.2	55.2
Net new business inflows	2.3	0.5	(0.4)	2.3	2.8	6.0
Market movement	5.7	0.8	(0.5)	6.0	0.8	0.5
AUA at end of period	66.7	7.6	(4.3)	70.0	58.8	61.7
Net new business inflow %	4%	8%	12%	4%	5%	11%
Month end ave. FTSE All-Share				3740.02	3474.06	3440.68



### **Growth in total AUA**

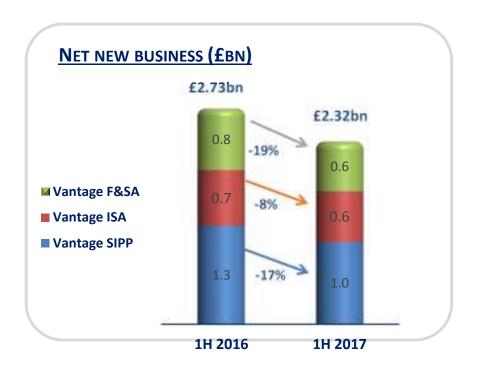


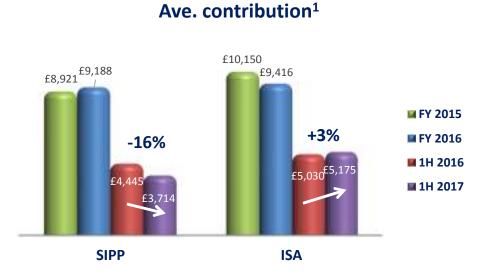


<sup>&</sup>lt;sup>1</sup> Organic growth based on net inflows as a % of opening AUA

<sup>&</sup>lt;sup>2</sup> 1H 2016 growth % refers to 6 month growth rate

## Vantage AUA & Net new business





<sup>&</sup>lt;sup>1</sup> Average contribution for those clients who have contributed during the year, includes both member and employer contributions including SIPP tax relief



#### **Growth and scale**

Lower interest rates + lower post RDR charges (from 1.3.14) have contributed to a reduced Vantage net revenue margin this year

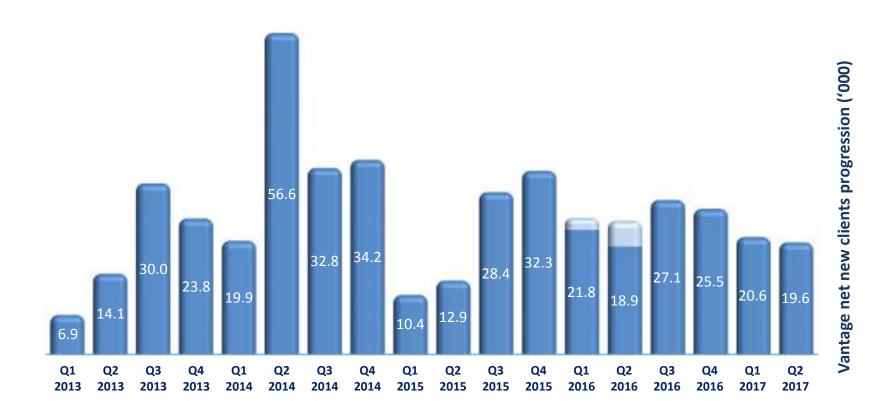


Historically the **combined** effect of **growth in AUA** and benefits of **increased scale** has more than offset reductions to net income margin and **driven growth in profit.** 

	Vantage net revenue margin	Group net revenue margin	Total AUA	Group cost ratio improvement
FY 2007 *	60bps	111bps	£10.2bn	60.7bps
H1 2017	41bps	54bps	£70.0bn	16.0bps
Change	-32%	-51%	+586%	+74%



### **Net new clients**





## **Divisional results**

	Net revenue	Operating profit
H1 2016	£158.8m	£107.8m
Vantage (platform)	+£20.9m	+£19.4m
Discretionary & Managed	+£4.2m	+£4.3m
Third party & Other services	+£0.9m	-£1.0m
H1 2017	£184.8m	£130.5m

See Appendices for breakdown of divisional revenues



### **Vantage AUA**

72% of Vantage AUA in tax wrappers (Jun 16: 72%)

	SIPP**	ISA £bn	F&S/Other*** £bn	Total £bn	H1 2016 £bn	FY 2016 £bn
Total AUA at start of period	19.3	23.0	16.5	58.7	52.3	52.3
Net new business inflows	1.0	0.6	0.6	2.3	2.7	5.9
Market movement *	1.9	2.4	1.4	5.7	0.9	0.5
AUA at end of period	22.2	26.0	18.5	66.7	55.9	58.7
Net new business %	5%	3%	4%	4%	5%	11%
Market movement %	10%	10%	8%	10%	12%	1%
Net business inflows H1 2016	1.3	0.7	0.8		2.7	5.9

<sup>\*\*\*</sup> H1 2017 Vanrage Fund & Share Account includes £3.2bn as at 31 Dec 2016 (31 Dec 2015: £4.0bn, 30 June 2016: £3.2bn) of Hargreaves Lansdown plc shares.



<sup>\*</sup> H1 2017 Market movement includes other growth factors, such as retained investment income, totalling £338m (H1 2016: £290m, FY 2016 £595m). Figures contain roundings.

<sup>\*\*</sup> H1 2017 Vantage SIPP AUA includes £4,923m income drawdown assets at 31 December 2016 (31 Dec 2015 £3,811m, 30 June 2016: £4,211m)

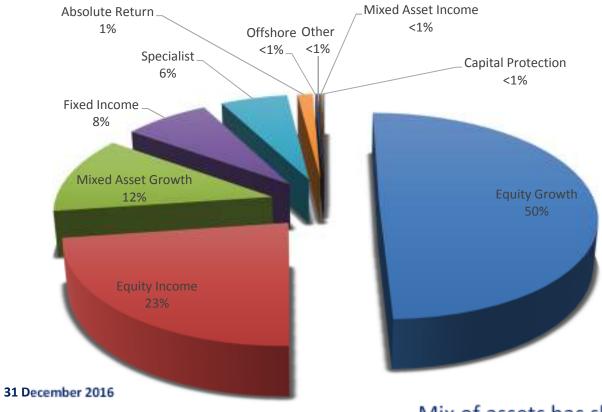
# Vantage AUA analysis

72% of Vantage AUA in tax wrappers (Jun 2016: 72%)

	SIPP	ISA	F&S/Other	<b>Total</b>
At 31 Dec 2016				
Stocks and shares	25%	25%	58%	34%
Investment funds	58%	67%	35%	55%
Cash	17%	8%	7%	11%
% of Vantage	33%	39%	28%	100%
At 30 Jun 2016				
Stocks and shares	24%	24%	59%	34%
Investment funds	58%	67%	33%	54%
Cash	18%	9%	8%	12%
% of Vantage	33%	<b>39%</b>	28%	100%

# Vantage AUA analysis by sector

55% of Vantage AUA held as investment funds (Jun 2016: 54%) across the following sectors:

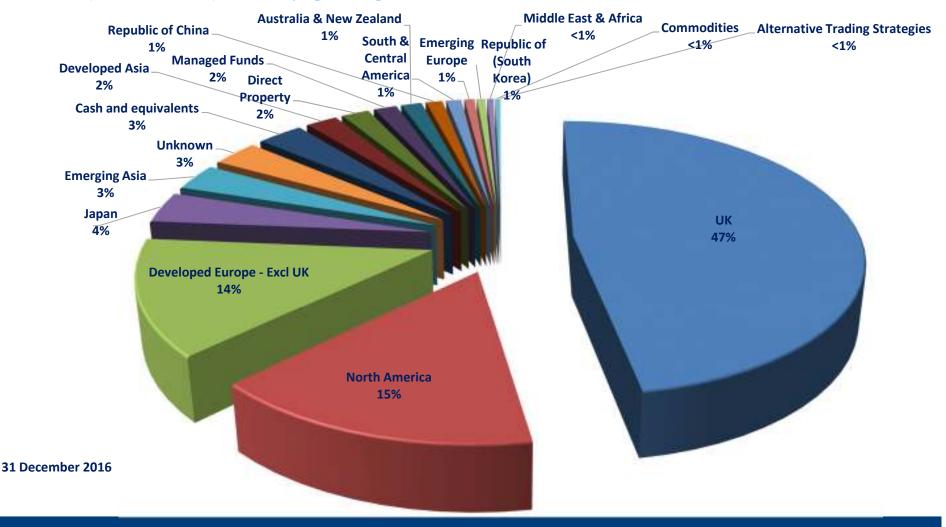


Mix of assets has shifted towards Growth funds rather than Income



# Vantage AUA Investment funds geographical exposure

47% (June 2016: 48%) of underlying holdings within clients investment funds are located within the UK





# Vantage – other information

	SIPP	ISA	F&S/Other	Total	H1 2016	FY 2016
Total No. of equity deals* ('000) Total client share deals ('000) % Internet (of client share deals)	694 605 99%	1,022 777 98%	661 562 98%	2,377 1,944 98%	1,651 1,281 98%	3,741 2,998 98%
No. of fund deals ('000)	2,057	2,341	484	4,882	4,000	8,427
Average active client value at period end (£'000)	80.0	47.3	65.9	78.4	74.0	71.0
Average age (years)	47.6	49.3	57.5	49.4	50.2	49.5
Net new active accounts ('000) Total active accounts ('000)	16	21	13	50 1,172	56 1,058	119 1,122
Clients registered for online access Clients registered for paperless servi	ce			89% <b>7</b> 5%	88% <b>72</b> %	88% 73%

<sup>\*</sup> Includes 433,000 automated share deals i.e. income reinvestment, fee sales and regular savings (H1 2016: 370,000, FY 2016: 743,000)

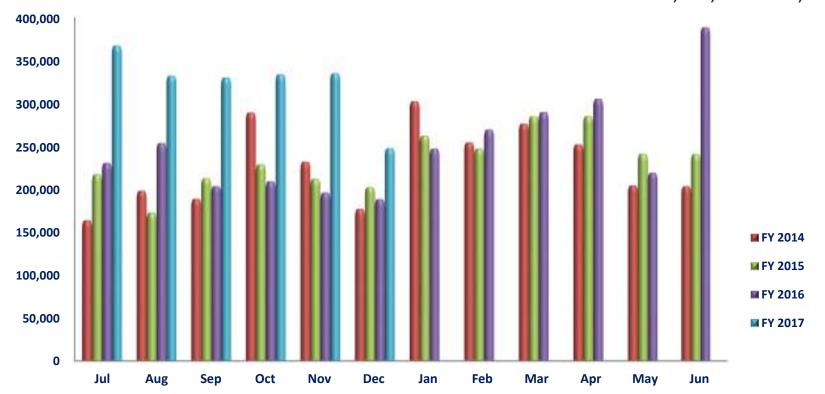


# **Share dealing volumes**

Client-driven share dealing volumes +52% vs H1 2016

FY 2016 2,998,000 743,000 H1 2016 1,287,000 370,000 H1 2017 1,950,000 433,000

Client-driven Automated\*



\*Income reinvestment levels decreased from June 2014, resulting in an increase in automated deal volumes

